

25 JULY 1994



Services

**AIR FORCE MORALE, WELFARE, AND
RECREATION ADVISORY BOARD
(AFMWRAB)**

NOTICE: This publication is available digitally on the SAF/AAD WWW site at: <http://afpubs.hq.af.mil>. If you lack access, contact your Publishing Distribution Office (PDO).

OPR: HQ USAF/SVQ (Lt Col H. L. Larry)
Supersedes AFR 176-1, 1 October 1990.

Certified by: HQ USAF/SV (Arthur J. Myers)
Pages: 3
Distribution: F

This instruction implements AFPD 34-1, *Morale, Welfare, Recreation, and Services Programs*. It outlines the Air Force Morale, Welfare, and Recreation Advisory Board's (AFMWRAB) concept of operation and how the Secretary of the Air Force (SAF) and Chief of Staff of the Air Force (CSAF) want the Board run.

SUMMARY OF REVISIONS

This instruction changes the AFMWRAB from a decision body to an advisory body that makes recommendations to the CSAF. It establishes the new AFMWRAB composition and identifies the HQ USAF Services staff as the Board's administrators.

1. AFMWRAB Authority. Department of Defense Directive 1015.1, *Establishment, Management, and Control of Nonappropriated Fund Instrumentalities*, August 19, 1981, establishes a requirement for the AFMWRAB.

2. AFMWRAB Charter. The AFMWRAB is an advisory body that makes recommendations to the CSAF on the overall Services program. It:

- Suggests broad policies for Services and for the use of nonappropriated funds (NAF) at all levels.
- Reviews NAF budgets for the Air Force Services headquarters (HQ USAF/SV), the Air Force Services Agency (AFSVA), and centrally funded programs.
- Recommends ways to use or distribute central NAF revenue sources (such as AAFES dividends)
- Recommends NAF financing for construction projects that MAJCOMs and bases can't fund.

3. AFMWRAB Operating Philosophy. The AFMWRAB bases its actions on "common cause." This philosophy:

- Ensures the prudent use of available resources to promote the best interests of the Air Force.

- Provides balanced support for all Air Force communities.

4. AFMWRAB Composition. SAF and CSAF approve the AFMWRAB's membership. See **Table 1.** for a list of AFMWRAB members and advisors.

4.1. The Finance and Audit (F&A) Committee and F&A Investment Subcommittee support the AFMWRAB.

4.1.1. The F&A Committee reviews financial results and advises the AFMWRAB on financial plans, budgets, and overall financial operations for the Services community. See **Table 2.** for a list of members and advisors.

4.1.2. The F&A Investment Subcommittee reviews investment practices for Air Force NAF Instrumentalities and advises the F&A Committee on investment strategies. See **Table 3.** for a list of members and advisors.

5. AFMWRAB Responsibilities:

5.1. The Air Force Vice Chief of Staff (HQ USAF/CV), as AFMWRAB Chair, ensures the Board performs its duties according to the AFMWRAB charter. The Board meets twice a year, normally in March and August, and any time the Chair calls a special meeting.

5.2. The HQ USAF/SV staff administers and conducts the daily business of the AFMWRAB.

Table 1. AFMWRAB Members and Advisors.

Position	Role
Air Force Vice Chief of Staff (HQ USAF/CV)	Chair
Air Combat Command Vice Commander (ACC/CV)	Member
Air Education and Training Command Vice Commander (AETC/CV)	Member
Air Force Academy Commandant of Cadets (USAFA/CW)	Member
United States Air Forces Europe Vice Commander (USAFE/CV)	Member
Air Force Materiel Command Vice Commander (AFMC/CV)	Member
Air Mobility Command Vice Commander (AMC/CV)	Member
Pacific Air Forces Vice Commander (PACAF/CV)	Member
Air Force Space Command Vice Commander (SPC/CV)	Member
Air Force Reserve Vice Commander (AFRES/CV)	Member
Air Force Deputy Chief Staff/Personnel (HQ USAF/DP)	Member
Air Force Civil Engineer (HQ USAF/CE)	Member
Deputy Assistant Secretary of the Air Force (Budget) (SAF/FMB)	Member
Chief Master Sergeant of the Air Force (HQ USAF/CMS)	Member
Air Force Judge Advocate General (HQ USAF/JA)	Advisor
Senior Air Force Representative from the Army and Air Force Exchange Service (HQ AAFES/CC or CV)	Advisor

Table 2. F&A Committee Members and Advisors.

Position	Role
Deputy Assistant Secretary of the Air Force (Budget) (SAF/FMB)	Chair
Associate Air Force Civil Engineer (HQ USAF/CE)	Member
Senior Air Force Member, Defense Finance and Accounting Service (DFAS/CC or Director)	Member
Deputy Assistant Secretary of the Air Force (Cost and Economics) (SAF/FMC)	Vice Chair
Director of Services (HQ USAF/SV)	Member
Senior representative from the Air Force Audit Agency (AFAA/CC or Director)	Advisor
Chief Legal Counsel, Air Force Services Agency (by delegation from HQ USAF/JA)	Advisor

Table 3. F&A Investment Subcommittee Members and Advisors.

Position	Role
Deputy Assistant Secretary of the Air Force (Cost and Economics) (SAF/FMC)	Chair
Principle Deputy Assistant Secretary of the Air Force (Financial Management) (SAF/FM)	Member
Deputy Director of Services (HQ USAF/SV)	Member
Deputy Chairman, Department of Resource Management, Industrial College of the Armed Forces	Advisor
Advisor to the Assistant Assistant Secretary of the Air Force (Financial Management)	Advisor
AFMWRAB Investment Officer	Advisor
Representative from US Treasury Financial Management Services	Advisor
Chief Legal Counsel, Air Force Services Agency (by delegation from HQ USAF/JA)	Advisor

NORMAND G. LEZY, Brig General, USAF
Director of Services